## The Community Guide for Community Health Centers

May 12, 2014





# Agenda for Today's Webinar

- Don Weaver, Associate Medical Officer, Clinical Affairs, National Association of Community Health Centers
- Ron Bialek, President, Public Health Foundation
- Shawna Mercer, Chief, Community Guide Branch, Centers for Disease Control and Prevention
- Myra Pinckney, Case Manager/Outreach Coordinator, St. James-Santee Family Health Center, Inc.





# Webinar Highlights

During the webinar, participants will learn the following:

- The Community Guide complements the US Preventive Services Task Force recommendations
- *The Community Guide* has been used by one health center to improve breast and cervical screening rates
- The Community Guide is useful as a shared evidencebase and toolkit for health centers working in partnership with local or state health departments and other public health initiatives





# Webinar Highlights

During the webinar, participants will learn that *The Community Guide* can be useful for:

- Adopting evidence-based strategies to improve the health of individuals and populations
- Promoting partnerships between practitioners and government, community, business, and voluntary organizations to plan and implement effective strategies in multiple health topics
- Combining information on what has worked with knowledge of a local community and healthcare system to design interventions that are tailored to local needs and realities





# The Community Guide for Community Health Centers: An Introduction to Community Health Centers

#### May 12, 2014

Donald L. Weaver, M.D. Associate Medical Officer National Association of Community Health Centers





America's Voice for Community Health Care



#### America's Voice for Community Health Care

The National Association of Community Health Centers (NACHC) represents Community and Migrant Health Centers, as well as Health Care for the Homeless and Public Housing Primary Care Programs and other community-based health centers.

Founded in 1971, NACHC is a nonprofit advocacy organization providing education, training and technical assistance to health centers in support of their mission to provide quality health care to medically underserved populations.



#### **The NACHC Mission**

To promote the provision of high quality, comprehensive and affordable health care that is coordinated, culturally and linguistically competent, and community directed for all medically underserved populations.

#### **Community Health Centers At A Glance**

### **Health Centers**

**Section 330 of the Public Health Service Act** 

- Community Health Centers
- Migrant Health Centers
- Health Care for the Homeless Program
- Primary Care in Public Housing Health Centers

### **Community Health Centers At a Glance**

### **Health Center Fundamentals**

- **Located in or serve a high need community** (designated Medically Underserved Area or Population).
- Governed by a community board composed of a majority (51% or more) of health center patients who represent the population served.
- **Provide comprehensive primary health care** services as well as supportive services (education, translation and transportation, etc.) that promote access to health care.
- Provide services available to all with fees adjusted based on ability to pay.
- Meet other performance and accountability requirements regarding administrative, clinical, and financial operations.

#### **Community Health Centers at a Glance**



Sources: NACHC, 2013. Based on 2011 Uniform Data System (to which all federally-funded heal centers must report), estimates from survey data of non-federally funded health centers (health center "look-alikes"), estimates for annual patient growth, U.S. Census Bureau 2010 data, and Kaiser Family Foundation (State Health Facts Online, www.statehealthfacts.org).

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For more information, email research@nachc.com

Fact Sheet #S0313

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Fact Sheet #S0313

# The Community Guide Supports Community Health Center Goals

### Community Oriented Primary Care is Our Foundation

#### The Community Guide Supports the Triple Aim



# *The Community Guide* Supports the Patient-Centered Medical Home

#### **Change Concepts for Medical Home Transformation**



Source: http://www.safetynetmedicalhome.org/sites/default/files/Change-Concepts-for-Practice-Transformation.pdf



National Association of Community Health Centers http://www.nachc.com

Primary Care Associations http://www.nachc.com/nachc-pca-listing.cfm

Health Center Controlled Networks http://www.hrsa.gov/healthit/networkguide

Find a Health Center http://findahealthcenter.hrsa.gov/Search\_HCC.aspx

#### **PHF** *Mission*:

We improve the public's health by strengthening the quality and performance of public health practice

#### www.phf.org



Healthy Practices Healthy People Healthy Places



### **Public Health Foundation:** Helping Communities Achieve Better Results

- Performance Management/Quality Improvement (PM/QI)
  - > Turning hard work into better results
  - > Developing quality improvement tools
  - > Helping people use PM/QI tools and methods
  - > Expanding the evidence-base
  - > Integrating science into practice

#### > Workforce Development

- > Fostering academic/practice linkages
- > Developing core competencies
- > Delivering, tracking, and evaluating training
- > Developing and tailoring training







The Guide to Community Preventive Services THE COMMUNITY GUIDE What Works to Promote Health

The Community Guide: Identifying Effective, Evidence-Based Programs, Services, and Policies to Help Community Health Centers Meet the Needs of Medically Underserved Populations

> Shawna L. Mercer, MSc, PhD, Chief Community Guide Branch



Division of Epidemiology, Analysis, and Library Services Center for Surveillance, Epidemiology, and Laboratory Services

### **Health Improvement Planning Steps**

Planning & Assessment What's the problem?

> Setting Objectives What do we want to achieve?

> > Selecting Interventions What works?

> > > Implementing How do we do it?

> > > > Evaluating Did it work? How well?

What is the Value of Using Evidence-Based Approaches?

## What is Evidence?

### "The available body of facts or information indicating whether a belief is true or valid."

Brownson RC, Baker EA, Leet TL, Gillespie KN. 2003. Evidence-Based Public Health. New York: Oxford University Press.

# What is Evidence in Public Health?

- Personal experience
- Word of mouth
- Program evaluation
- An intervention research study
- Systematic reviews of multiple research studies and program evaluations



**Research-based** 

# Why Use an Evidence-Based Approach?

- Allows for scarce resources to be used wisely
- Shortens the time that it takes to develop a program or policy
- Funders are requiring more accountability

The Community Guide: An Important Evidence Base for Public Health

# **The Community Guide**

- Systematic reviews
  - Analyze all available evidence on the <u>effectiveness</u> of communitybased programs, services, and policies in public health
  - Assess the <u>economic benefit</u> of all effective programs, services, policies
  - Highlight critical evidence gaps
- Evidence-based findings and recommendations
  - About the effectiveness of these programs, services, and policies
  - Help inform decision making
  - Developed by the
    Community Preventive Services
    Task Force (Task Force)



#### www.thecommunityguide.org

# **Community Preventive Services Task Force**

- A non-federal, independent, rotating panel
- Internationally renowned experts in public health research, practice, and policy
- Nomination process includes broad input from throughout public health and healthcare
- Members are appointed by CDC Director
- Serve without compensation
  - CDC provides scientific, technical and administrative support for the Task Force

# **Community Preventive Services**

### • Informational, Educational

- Education programs when used alone—in increasing use of child safety seats
- Community-wide campaigns—in increasing physical activity

#### • Behavioral, Social

- Behavioral (abstinence education, and comprehensive risk reduction) interventions—in reducing risky sexual behavior and HIV, other sexually transmitted infections, and pregnancy among youth
- Cognitive behavior therapy—in reducing psychological harm among children and adolescents following traumatic events

# **Community Preventive Services**

### Environmental, Policy

- Tenant-based rental assistance programs—in reducing exposure to crimes against person and property and decreases in neighborhood social disorder
- Smoking bans and restrictions in reducing exposure to environmental tobacco smoke

### Health System

- Disease management programs—in improving diabetes control
- Client reminder and recall systems—in increasing vaccination coverage

All: Guide to Community Preventive Services

# ~ 225 Task Force Findings

The Environment Health Equity/Social Environment		
States	Worksites	Healthcare system
Communities	Schools	Organizations
Risk Behaviors		Specific Conditions
Tobacco Use Alcohol Abuse/Misuse Other Substance Abuse Poor Nutrition Inadequate Physical Ac Unhealthy Sexual Beha	e ctivity	Vaccine-Preventable Disease Pregnancy Outcomes Violence Motor Vehicle Injuries Depression/Mental Health Cancer Diabetes Oral Health Obesity

Asthma

**Cardiovascular disease** 

**Current reviews** 

# **Community Guide: How is it Used?**

- To inform decision making around:
  - Practice
  - Policy making
  - Research
  - Funding for research and programs
- It provides menus of options

# **User Involvement in The Community Guide**

- Official Liaisons
  - 30+ federal agency and organizational
    - NIH, AHRQ, VA, all US Armed Forces, etc.



- Organizations supporting state and local public health agencies
- Physician, nurse, public health, other organizations
- Roles
  - Provide input into prioritization of topics, reviews, Task Force findings and recommendations
  - Serve on, recommend participants for review teams
  - Participate in dissemination and translation of Task Force findings, especially to their constituents
- Participants on individual systematic reviews

# The Task Force Seeks to Answer Key Questions about Interventions

- Do they work?
- How well?
- For whom?
- Under what circumstance are they appropriate (applicability)?
- What do they cost?
- Do they provide value?
- Are there barriers to their use?
- Are there any harms?
- Are there any unanticipated outcomes?



# **Findings of the Task Force**

- Recommend
  - Strong Evidence
  - Sufficient Evidence
- Recommend against
  - Strong Evidence
  - Sufficient Evidence
- Insufficient evidence to recommend for or against







# What Does Insufficient Evidence Mean?

- This does NOT mean that the intervention does not work
- Insufficient evidence means that additional research is needed to determine whether or not the intervention is effective
  - In some cases there are not enough studies to draw firm conclusions
  - In other cases, the available studies have inconsistent findings

# If "Insufficient Evidence," then what?

- If the intervention is currently being used
  - May want to continue using it if there are no associated harms
  - May choose to stop due to issues such as cost
- If the intervention is not being used
  - May not want to begin using it
  - May choose to cite the IE finding in your funding proposal
- Consider:
  - Are there better documented alternatives reaching the same goals?
  - If you undertake a practice-based innovation: Collect sufficient data so your experience can contribute to the evidence base!


#### What to Do with a Recommendation

"Even if it is evidence-based, it is not certainty."

**McGinnis and Foege** 



Not a cookbook or a one-size-fits-all solution

Users must combine scientific information

 (e.g., effectiveness, cost) with other information
 (e.g., needs, values, capacities, resources,
 preferences)

# How Can You Use the Community Guide?

- In support of programs and services:
  - Plan and evaluate programs
  - Strengthen applications for programmatic funding
  - Justify program support/funding
  - Plan/modify systems
  - Learn what magnitude of effect might be possible from implementation of specific programs
  - Inform interface with the health care system to support delivery of effective clinical services

# How Can You Use the Community Guide?

- In support of policy:
  - Identify policies, laws for which there is evidence of their effectiveness in achieving important public health outcomes
  - Learn what magnitude of effect might be possible from implementation of specific policies
  - Inform interface with governmental agencies, organizations, and other stakeholders in support of:
    - Health policies
    - Policies in other sectors

#### www.thecommunityguide.org



- Are there effective interventions that are right for my community?
- What might effective interventions cost; what is the likely return on investment?

Learn more <u>about *The Community Guide*</u>, <u>collaborators</u> involved in its development and dissemination, and <u>methods</u> used to conduct the systematic reviews.

WORKING TO PROTECT AND IMPROVE HEALTH

LEARN HOW COMMUNITIES ARE



# Thank you!

Shawna Mercer, MSc, PhD <u>smercer@cdc.gov</u>





#### **BLACK CORALS PROJECT: Breast & Cervical** Cancer Screening Promotion in Rural SC

St. James-Santee Family Health Center, Inc McClellanville, SC Myra Pinckney, LPC, RN

#### St. James-Santee Family Health Center

- Four sites in rural South Carolina
  - Charleston County (1)
  - Georgetown County (3)
  - PCMH recognition (Level 1)
  - \*5<sup>th</sup> location will open June 2014 (Georgetown)
- Client population:
  - Predominantly low income and uninsured
  - 70% African American

# **Project Objectives**



### Address Needs of the Community

 Increase awareness of breast and cervical cancer rates in African American women

Increase cancer knowledge

Health promotion in rural communities

#### **Outreach Department at Health Center**



## **Ancillary Project Staff**

Nurses

- Appointment schedulers
- Health center transportation (van drivers)
- Volunteers

### **Community Partners**

#### **Local Churches**

**Bethel AME Church** Charity Missionary Baptist Church **Ebenezer Missionary Baptist Church Emmanuel Apostolic Church** Family Ties Fellowship Group Friendship AME Church Greater St. Paul AME Church **Greater Zion AME Church** Life Center Cathedral Church Morris Brown AME Church Olive Branch AME Church Sons of Allen **Union AME Church** 

#### Local Businesses

Berkeley Electric Cooperative BG's Beauty Salon Buckshot's Restaurant

#### <u>Media</u>

WCBD TV WCSC TV WGTN radio WJNI radio WWWZ radio

## Discovery of The Community Guide

 Funding opportunity -- Sept 2008--Morehouse School of Medicine (Drs. John Wingfield and Roy Reese)

Evidence-based interventions were a requirement



Cancer Screening Strategies (*The Community Guide*)

Client-oriented interventions:

- --One-on-one education/group education
- --Client reminders
- --Incentives

Provider-oriented interventions: --Red folders --Screening prompts

Small media and multimedia interventions

### **Additional Strategies**

Reducing structural barriers: --transportation --same-day appointments

Reducing client out-of-pocket costs --Best Chance Network --Susan G. Komen Lowcountry Chapter --Access Health (Georgetown County)

### Evaluation

• Pre- and post-test scores on questionnaire

Pre-Test (September 2010)	Re-Test (September 2011)
N=110	N=110
60%	90%



## Evaluation



# Replicability

#### **Core interventions:**

- 1. client reminders & recall
- 2. one-on-one education
- 3. referral tracking
- 4. care coordination
- 5. community outreach

#### **Core implementation components:**

- 1. small and multimedia promotion
- 2. electronic health records
- 3. staff and volunteer trainings
- 4. adequate staffing
- 5. community partnerships for sustainability



#### Other Uses of the Community Guide

Mental health – depression case management

Diabetes – care coordination

Excessive alcohol consumption – SBIRT

# **Challenges & Barriers**



### Challenges

• Fragmentation of care for uninsured patients

• Referral tracking & obtaining reports

• Cost of services for young, uninsured women

Sustainability

### **Contact Information**

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#### **BLACK CORALS PROJECT**





Don Weaver



Ron Bialek



**Q & A** 



Shawna Mercer



Myra Pinckney



Ashley Barrington



#### **Relevant Resources**

#### Evidence-based Resources for Improving Community Health

- Guide to Community Preventive Services
   www.thecommunityguide.org/index.html
- Stories and Webinars on uses of the *Guide to Community Preventive Services* <u>www.phf.org/communityguide</u>
- Partners in Information Access for the Public Health Workforce
   <u>phpartners.org/</u>

TRAIN – the nation's premier learning management network for public health

- Over 780,000 registered learners
- Over 29,000 training programs
- Nearly 4,000 providers of training
- A FREE resource for public health and healthcare professionals

www.train.org/

<u>Learning Resource Center</u> – where public health, healthcare, and allied health professionals find high quality training materials at an affordable price

- Comprehensive selection of public health quality improvement publications
- · Many consumer-oriented health education publications
- Search for publications by CDC's Winnable Battles and many other public health topics bookstore.phf.org/

